

## THE VALUE OF FCAS TO SUSTAINABILITY FOR CAMPUSES



#### AGENDA





#### Introduction



#### **Integrated Asset Management**



**Defining Sustainability Goals** 



**Updating Your Plan** 



**Questions** 



#### INTRODUCTION



#### **Curtis Loblick**

- Vice President, Operations of Roth IAMS
- Professional Engineer and Certified Energy Manager
- Over 23 years of experience collaborating with public sector institutions across North America on sustainability and all aspects of facility and infrastructure asset management





## INTEGRATED ASSET Management



#### **Integrated Asset Management – Setting the Stage**

- Most organizations have separate groups looking after Sustainability, Capital Planning & Facilities Operations.
- Each group typically has their own goals and objectives
- Each group typically has their own budget or funding
- To achieve excellence in your facilities these groups need to work together.





### INTEGRATED ASSET MANAGEMENT







#### **Importance of Integrated Approach**



- The goal from the Sustainability perspective is to reduce energy use, GHG emissions and enhance indoor environment. These goals rely heavily on Capital Planning and Operational Excellence
- Remember the in achieving your sustainability goals the facility needs to serve its purpose/function.
- There is a close relationship between Sustainability, Capital Planning & Facilities Operations. True excellence cannot be achieved individually.



# Performance Excellence and Operational Excellence



- Most energy and GHG reduction initiatives require the facility and equipment to be operated in a particular manner.
- The cheapest and often easiest reduction strategies involve optimizing building controls however will rely on ongoing operations to maintain the strategies and calibration of sensors.
- Changes in facility use or function can derail the GHG reduction strategy.
- Maintenance practices allow equipment to continue to operate at their peak performance.



#### Performance Excellence and Capital Planning Excellence

- Energy and GHG reduction opportunities can be capital intensive particularly upgrading equipment.
- Some reduction opportunities may rely on other building components (e.g. Solar on a roof)
- Timing is very important. When are capital renewal activities planned for?
- Some Capital Renewal activities cannot wait for a performancebased solution. Best practice to have that performance-based solution already.





#### Operational Excellence and Capital Planning Excellence

- The lifecycle of equipment can be extended through preventative maintenance practices.
- Communication of operational issues can be key to identifying Capital Renewal timing.
- Changes in operations of a facility can lead to the need to modify a building rather than a simple replacement.







### DEFINING YOUR Sustainability Goals



#### **Sustainability Goals**

- Sustainability has a broad definition. Our focus of Sustainability here is on Energy, GHG and Cost Reduction
- Many organizations have or are in the process of creating a sustainability master plan.
- The first step is to have clearly defined goals for your portfolio.
- Have you integrated Sustainability into your Facilities Master Plan?







#### Key questions you need to answer



> What is your objective?

- By when are you trying to achieve your target? Short term and long-term goals. Remember you do not need to get their all at once.
- How are you measuring success?
- Have you Benchmarked your buildings?
- > What funding is available?
- How are you going to determine the path forward of each facility? – Energy Audits.



### **Types of Energy Audits**

- ANSI/ASHRAE/ACCA Standard 211-2018 -Standard for Commercial Building Energy Audits
- Defines three types of Energy Audits (EA)
  - ASHRAE Level 1 Walkthrough Energy Audit
  - ASHRAE Level 2 Energy Survey and Engineering Analysis (Detailed Audit)
  - ASHRAE Level 3 Detailed Analysis of Capital-Intensive Modifications (Not a full building audit)







#### How Do You Get What You Need?



When Requesting Energy Audits (EA) Consider:

Define the type of audit (remember there is no full building level 3 EA);

Identify your goals;

- Energy Modelling or Calculation method?
- What do you have for Utility Information and what format is it in?
- Determine what building an EA makes sense to do and what level is needed. Use your FCA to help determine this and consider benchmarking.



#### What Should you Expect in Your Detailed EA?

- Link to Capital Renewal and consideration of timing;
- Review of Operational opportunities (often through control systems) not just Technology Upgrades;
- The EA should identify where the energy is used;
- The EA will only be as accurate as the information provided;
- Complex opportunities will have initial identification of savings and may require a second stage to a Level 3 analysis before proceeding.





#### **Measuring Success of Your Sustainability Goals**



- Remember you can't save what you can't measure. How are you going to prove success of your plan.
- In a campus setting having a global energy meter makes it hard to validate your efforts and difficult to predict future savings.
- A first step for any campus is to install a means of metering individual facilities (at a minimum). Can be done using electricity, gas and btu meters.
- This can be taken a step further by sub metering individual equipment. If your campus has a central plant for heating and/or cooling it is suggested to submeter this equipment.





# UPDATING YOUR Plan



#### Why are FCAs Important to Sustainability

- FCAs can help determine what to do with a building invest or demolish/abandon
- Allows you to align sustainability initiatives with renewal timing.
- Can be used to provide insight of other building components that renewal may impact sustainability initiatives.
- Most Energy Audits indicate energy saving concepts however do not indicate timing.







#### **Adding Sustainability to Your Facilities Plan**

- Consider all aspects when creating a plan for implementation. Some key questions:
  - What is the future of this facility?
  - When are components due for replacement?
  - How does this change impact operations of the facility?
  - What is the future plan for the space?
  - Can one measure generate cashflow to pay for other opportunities?





#### **Planning Tips**



- Plan long term Remember the timing of your plan.
- Align goals and needs with other departments.
- Look for opportunities to utilize funding from other sources in the organization (Capital Renewal topped up with Sustainability funding)
- Where outside funding (Government or Utility) is available evaluate if it makes sense meeting the requirements.







# THANK YOU FOR ATTENDING

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